# Digital Transformation Programme - Over-Arching Project

| | Whole Project | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | Budget | Spend in Previous Finanical Year(s) | Spend to Date (Current Financial Year) | Budget Remaining | Committed Spend (Note 1) | Variance | Estimated Future Spend (Note 2) | Variance (Currently Uncommitted) |
| Resources - External | 115,230 | 115,230 | 0 | 0 | 0 | 0 | 0 | 0 |
| Resources - Internal | 158,913 | 0 | 10,024 | 148,889 | 0 | 148,889 | 103,286 | 45,603 |
| Software / Licences | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Implementation Costs | 4,758,090 | 999,267 | 0 | 3,758,823 | 0 | 3,758,823 | 2,982,000 | 776,823 |
| Interfaces | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sundries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Training Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **TOTAL One-Off Costs** | **5,032,233** | **1,114,497** | **10,024** | **3,907,712** | **0** | **3,907,712** | **3,085,286** | **822,426** |

| | Current Year (to 30 November 2017) | | | | | | Future Years | | |
|---|---|---|---|---|---|---|---|---|---|
| | Total remaining Budget Available | Project Budget for 2017.18 | Actual Spend (Note 3) | Variance | Committed Spend | Variance (2017.18 Budget less Spend and Committed) | Project Budget for Future Years | Committed Spend | Variance (2018.19 Budget less Spend and Committed) |
| Resources - External | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Resources - Internal | 158,913 | 96,127 | 10,024 | 86,103 | 0 | 86,103 | 62,786 | 0 | 62,786 |
| Software / Licences | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Implementation Costs | 3,758,823 | 2,559,000 | 0 | 2,559,000 | 0 | 2,559,000 | 2,199,000 | 0 | 2,199,000 |
| Interfaces | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 |
| Sundries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 |
| Training Costs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 |
| **TOTAL One-Off Costs** | **3,917,736** | **2,655,127** | **10,024** | **2,645,103** | **0** | **2,645,103** | **2,261,786** | **0** | **2,261,786** |

| | Spend 2016/17 (to 31 March 2017) | | | | |
|---|---|---|---|---|---|
| | 2016.17 Budget | Actual Spend | Variance | Funding Carried Forward | Funding Released |
| Resources - External | 115,230 | 115,230 | 0 | 0 | 0 |
| Resources - Internal | 158,913 | | 158,913 | 158,913 | 0 |
| Software / Licences | 0 | | 0 | 0 | 0 |
| Implementation Costs | 4,758,090 | 999,267 | 3,758,823 | 3,758,823 | 0 |
| Interfaces | 0 | | 0 | 0 | 0 |
| Sundries | 0 | | | | |
| Training Costs | 0 | | 0 | 0 | 0 |
| **TOTAL One-Off Costs** | **5,032,233** | **1,114,497** | **3,917,736** | **3,917,736** | **0** |

NOTES:

| | | |
|---|---|---|
| 1. Committed Spend | 0 | Existing staff for the remainder of 2017.18 - none appointed yet |

2. Estimated Future Spend

| | |
|---|---|
| 103,286 | Internal resources business case, positions not recruited yet |
| 2,982,000 | These Implementation Costs arise from the Arcus pre-procurement engagement activities which may yet be required: |

| | | |
|---|---|---|
| 180,000 | Programme Discovery | Possibly Not |
| 270,000 | Programme Target Operating Model definition | Possibly Not |
| 60,000 | Business Case Augmentation | Possibly Not |
| 150,000 | Data and Enterprise Augmentation | |
| 150,000 | Data Migration Scope, Definition and Roadmap | |
| 750,000 | Infrastructure Migration Project (overall project scope estimate) | |
| 474,092 | Programme Director and PMO Support | Possibly Not |
| 732,000 | Programme Contingency | |
| 792,000 | 3rd Party Expenses | Possibly Not |
| 1,200,000 | Annual Scope Change Management (£300k pa x 4 years) | |

| | | |
|---|---|---|
| 3. Actual Spend to Date | 10,024 | Pension Lump Sum Charges + Central telephone recharge |

| | | |
|---|---|---|
| Variation from last month: | 999,267 | Pre-Project implementation & planning costs, IT Infrastructure Upgrade (KIC01) |